

The matrix $[T_w]_{\beta}^{\beta}$ is

$$[T_w]_{\beta}^{\beta} = \begin{bmatrix} \overbrace{\begin{pmatrix} 0 & 0 & \dots & 0 \\ 1 & 0 & \dots & 0 \\ 0 & 1 & \dots & 0 \\ \vdots & \vdots & \ddots & \vdots \\ 0 & 0 & \dots & 1 \end{pmatrix}}^{k-1} & \begin{pmatrix} -a_0 \\ -a_1 \\ \vdots \\ -a_{k-1} \end{pmatrix} \end{bmatrix}$$

because e.g. for the first column:

$$T(v) = 0 \cdot v + 1 \cdot T(v) + 0 \cdot T^2(v) + \dots$$

and for the last column

$$T(T^{k-1}(v)) = -a_0 v - a_1 T(v) - \dots - a_{k-1} T^{k-1}(v)$$

This lets us compute the characteristic polynomial $f(t)$ of T_w :

Claim (cf Thm 5.22 (b))

$$f(t) = (-1)^k (a_0 + a_1 t + \dots + a_{k-1} t^{k-1} + t^k)$$